PROVENANCE

THE TRUE AUSSIE BEEF & LAMB STORY

3 menu-ready opportunities

Culinary ideation & support

Unsurpassed quality &flavor



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Produced by Meat & Livestock Australia - North America Suite 550, 1100 Vermont Avenue, NW, Washington, DC 20005 W I

1. WHY AUSTRALIA?

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Life on the land

Australia is a special place. It's got more than 200 years under its belt producing high quality beef and lamb. We're proud of that legacy and we're proud of our product, raised by generations of family farmers. We reckon there's no better place to grow cattle and sheep. Lush green pastures. Seriously wide open spaces. Freedom to roam, grazing naturally on our rich grasslands.

These animals live a beautiful, stress-free life that yields a delicious, high quality product. Ethically treated, naturally raised, with impeccable quality standards, Aussie beef and lamb stand as our country's best ambassadors. We invite you on a virtual walkabout to learn why we are one of the most trusted sources of beef, lamb and goatmeat in the world.

Answering today's demands

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Today, it's pretty obvious that most consumers care about where their food comes from. They care about animal husbandry and sustainability. We care, too. It's the Aussie way, coded into the DNA of our ranchers and farmers, and carried all the way from paddock to plate.

By serving Aussie beef and lamb, you're building that important emotional connection with your guests, letting them know you care about sourcing and sustainability. It also signals careful attention to quality and flavor. Get credit for that thoughtful menu development! Let them know your product is ace, and that it comes from the land Down Under.

True Aussie Beef & Lamb offers culinary support designed to help you maximize the opportunity with our grassfed beef and lamb.

We'd love to serve up culinary training for your team, or help with creative, on-trend menu development. We're ready when you are! Apart from the important narrative around sourcing, you need to be able to serve up today's menu trends in new and delightful ways. Aussie beef and lamb are delicious, so that's good, for a start. They also shine in many of today's biggest trends—from nextlevel tacos to modern bowl builds. We're ready to help with creative approaches that deliver craveable results.





2. THE AUSSIE WAY

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For our ranchers and packers, sustainability isn't just a buzz word. It's a way of life. Care for the animals and the environment isn't a touchy-feely endeavor here—it's good business. We need to take proper care of our land because so much of our livestock is raised on it. Sure, our vast green pastures and natural grasslands make for a pretty postcard, but they also foster our livelihood. That ensures that we're deeply invested in sustainable practices. After all, Aussie beef and lamb are not only our livelihood, but they're our legacy.



Luxurious accommodations

Always learning

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Aussie family farmers are constantly working on ways to lessen their impact on the planet and help our ranching traditions continue for generations to come.



-65%



The good life

Aussie livestock lives a rich life, roaming and grazing over large, open spaces. They graze native and improved pasture varieties—a natural product of a natural environment.

We wish you could all visit Australia to take the vastness and beauty of this country, and see how these animals are raised.

Steward of the land

lutrieut-rich grass

Get credit for such a smart choice

We put a lot of effort into ensuring the top quality of Aussie beef and lamb. It would be a shame if all that work and attention to detail doesn't translate for you. Sharing our story makes it part of your story. Touting on your menu that your meat is grassfed, or pasture-raised, or humanely grown, or wet aged for 30 days—all of these convey value and integrity. Menu Aussie beef and lamb so your guests know that you care about sourcing, sustainability, safety and quality.

According to a 2017 Menu Matters survey for Meat & Livestock Australia, consumers link the term "grassfed" with the following three values...

• Animal welfare • Better taste • More natural



Roy Villacrusis Executive Chef, Asiatic Group

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"Aussie grassfed beef has worked really well for my recipes. Its lean but deep meatiness lends itself to the bold flavors of this Vietnamese sandwich. I love working with Aussie grassfed beef for its reliable and consistent quality."

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This Aussie Grassfed Beef Banh Mi, developed by Roy Villacrusis, Executive Chef at Asiatic Group, sees thinly liced rare strip steak, pickled vegetables, pâté, Brie, red sorrel, cilantro, jalapeño, all tucked into a toasted French baguette slathered with Kewpie mayonnaise.

The food safety lecture

We know this topic can be a bit dry, but we also know that food safety is critical to everything you do—True Aussie Beef & Lamb takes that very seriously. Our trace-back systems are second to none—we tick all the boxes with food safety and quality; we follow stringent rules on processing, packaging and shipping quality. Australia has a long history of safe and successful beef and lamb exports and is very proud of its food safety record.

The Australian industry operates under independently audited Quality Assurance programs. We have a legislated national whole-of-life traceability program in place and a national vendor declaration program to assure the continued high animal and product health status of Aussie beef and lamb sent to market.

The Australian cattle and sheep industries adhere to stringent animal welfare standards enforced by legislation.

Integrity and traceability

Australia is a world leader in animal identification and traceability. Since 2005, nationwide legislation requires all livestock on farms to be linked to the National Livestock Identification System (NLIS). This traceability system logs the movements of electronically-tagged individual cattle and flock-tagged sheep as they move through the supply chain to processing plant. Teamed

with the checks and balances of the national vendor declaration, Australia's leadership in traceability procedures ensures its biosecurity, food safety, product integrity and access in more than 120 world markets. Our packing sector employs state-of-theart technologies to ensure that Australian beef and lamb are delivered to market in the same high quality condition in which

they left the packing facility. All Australian export meat packing plants are regulated and inspected by the Australian government and our systems are licensed and regularly audited by our counterparts in the United States to ensure that Australia adheres to standards that are equivalent to or exceed those of U.S. inspected meat plants.



Eric Montell Executive Director, R&DE Stanford Dining

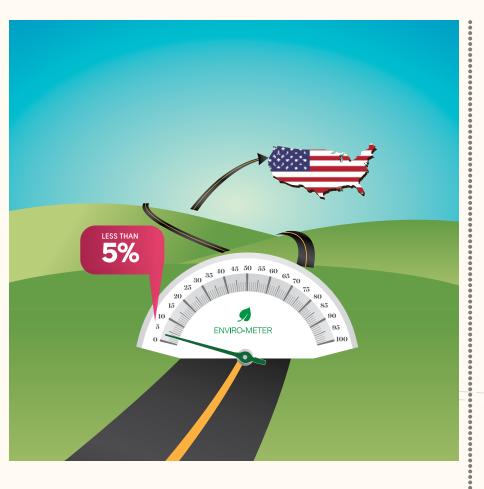
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"We evaluated a number of sustainable practices, culinary standards, food safety procedures and humane practices before making the decision to switch to beef from Australia. We highly value Australian beef because the cattle are grassfed, humanely raised on pasture, added hormone and antibiotic free, and halal certified. Additionally, the beef is container shipped to the U.S., which is one of the most sustainable and efficient methods of transporting food. These factors are very important to us and to our students."

Let's talk about those food miles

Look, we know what you've heard—sourcing meat from so far away has to be damaging to both the planet and the product. That's just not right.

First, those "food miles" that carry beef and lamb from Australia to the U.S. account for less than 5% of greenhouse gas emissions, water and energy use, according to recent research published in The Journal of Cleaner Production and The Journal of Agricultural Systems. Second, food miles were found not to be an accurate indicator of environmental impact. We've got science on our side here: researchers from the University of Arkansas and the Queensland University of Technology conducted a Life Cycle Assessment on our beef and lamb headed to the U.S., a tool that investigates the whole production system, used to investigate multiple environmental impacts, such as



Wet aging for the win

And guess what? That journey to America? It actually improves our already tasty product! Fresh beef and lamb are vacuumpacked to maintain quality, inhibit bacterial growth and ensure extended shelf life. That process supports natural aging, and so en route to you, Aussie beef and lamb wet ages, improving texture while the enzymes

rigorous quality control.

greenhouse gas emissions, energy demand, water use and land occupation. So if you can't use food miles as the measure for whether something is grown sustainably —what do you use? We suggest looking to the provenance of the product. Supporting ranchers who are truly committed to the well-being of the land and the welfare of the animals—that's what counts. We reckon you won't find a more committed, meticulous group than us Aussies.

in the meat break down and loosen up to produce a more tender product. We're proud to share that our naturally aged beef and lamb boast a fresh/chilled shelf life of up to 120 days for beef and 90 days for lamb, under optimal storage conditionsall shored up by scientific testing and

Halal certified



Australia is a trusted supplier of halal beef and lamb to Muslim markets around the world. All lamb and much of the grassfed beef that comes into the U.S. is certified halal.

Flavor preference makes the grade

Meat Standards Australia (MSA) is a different grading system that we believe is a more accurate measure of the eating quality in grassfed beef and lamb. Using the USDA system as a starting point, we developed our system based on a different perspective the consumer. MSA was developed from a consumer taste perspective, leveraging this end-user data to work out all of the ins and outs of what influences eating quality (EQ). Marbling is certainly a factor, but when we added it up, it only counted for less than 20% of the total EQ score.

There are so many influences on EQ that start on-farm from animal genetics to how relaxed and well-fed our ranchers can keep their livestock. Every step of the supply chain has an impact—transport, processing and even how you cook it.

Done right, it all adds up to a great eating experience for your customers.

Our taste panel is one of the largest on the planet. To date, we've conducted more than 700,000 taste tests. And MSA grades are specific to each cut so rather than grading a whole carcass on the same standard, each primal gets its own grade. MSA helps us ensure high standards on products that make it to your market, so you can rest assured you're getting our best—every time.



Jet Tila Celebrity Chef and Author

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"My guests and I are looking for ingredients that have integrity—like beef and lamb that's raised humanely and naturally and that have a healthier profile with great flavor. I love that I'm supporting farmers doing things the right way."

Winter and



For more information

on MSA, food safety,

sustainability or

anything else you want



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"In the end, the Australians established a beef-grading system, known as Eating Quality Assured, which uses a sophisticated statistical model to predict the quality of each cut of meat from a given animal. Producers are rewarded for doing the things that ensure the highest quality: careful breed selection, attention to the animals' diet and welfare, and perhaps the most important, carefully managed slaughtersomething that no other grading system recognizes. We believe it is the best and most innovative grading system on the planet."

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Nathan Myhrvold and Maxime Bilet Modernist Cuisine: The Art and Science of Cooking

Grassfed beef ribeye

3. AUSSIE LAMB

Raising lamb is an Australian tradition, with a proud legacy of purity, integrity and sustainability. The combination of an unspoiled, wide-open environment with an unwavering commitment to quality makes our product so special. Australian lamb sold in the U.S. is pasture-raised, all-natural and free of artificial additives. Not only are those markers of sound animal husbandry and provenance, but they promise delicious flavor with a lean profile. Grassy, mild and tender. That's what makes Aussie lamb singular in the marketplace.

Happy and relaxed



Seventh generation sheep rancher, on Kangaroo Island, South Australia

Generational wealth

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Sheep is in my veins—I'm a seventh generation sheep rancher. My family's job has always been about ensuring that the sheep live a good life, yielding a quality end product.

Aussie ground lamb cues mindfulness

Chickpea purée delivers wholesomeness

> These Aussie Lamb Albondigas capture the mindful trend beautifully. Developed by **Josh Elliott** of L'echon Brasserie at Hilton Cabana in Miami, his careful attention to flavor and sourcing signal craftsmanship and integrity to the diner. His Aussie lamb meatballs are flavored with manchego, piquillo peppers and cream.

Keeping up with consumers

Lamb is making big moves today, with more consumers embracing it at home and in restaurants. In fact, Menu Matters reports that there's been a 20% increase of lamb on menus in casual dining and a 19% increase in quick service—all in the last four years!

That demonstrates that lamb has moved beyond its fine-dining-only stature for Americans. With the casualization of menus and the demand for bold, flavor-forward fare, lamb is starring in burgers, tacos, salads, bowls, and more. Aussie lamb brings a lot to the party—flavor, narrative and just the right amount of adventure. Familiarity and love of lamb is growing at home, too. More than 50% of retailers nationwide report an increase in purchases, according to Menu Matters. With lamb becoming more familiar and more in demand, it's a good time to start sourcing the best product in the world—Aussie lamb.

+20%

menu mentions in casual dining



reporting increase in lamb purchase

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"As a chef, I look for flavor, sustainability and consistent quality in every ingredient, especially meats. Aussie lamb is right on point with all three of my key areas. It's why I'm an Aussie lambassador!"

Andy Husbands Executive Chef & Owner, Tremont 647 and Sister Sorel, Boston, and Smoke Shop, Cambridge, Mass.



Lamb in appetizers is up 18% in the last 4 years

Aussie lamb shoulder simply roasted and sliced

> A perfect bar bite, appetizer or shareable, these **Beet** and Apricot Aussie Lamb Shoulder Tostadas stand out with big flavor.

Burger Boom

The demand for next-level burgers seems to be insatiable. And it gives chefs a wonderfully familiar platform for serious menu distinction. Lamb burgers tick a lot of boxes in the burger trend—they're flavor forward, a bit different from the norm and absolutely craveable.

Mojito yogurt sauce cools down this global mash-up

Lamb: a feel-good food

We all know that Aussie lamb is delicious, but did you know that it's also lean? Yep. You can feel good about serving it. A 3-ounce serving is low in cholesterol and contains only 175 calories. Those calories are nutrient dense, packed with goodness—providing a good source of protein, vitamin B12, niacin, zinc and

selenium. There's more! Aussie lamb provides three times the amount of iron than chicken, and twice as much as pork or salmon. And there's a reason that lamb is known as "land salmon"—it's got the best omega-3 profile of any non-fish meat protein.

Raising them right

Our lambs graze on pure, natural Aussie grasslands and pastures throughout their lives, resulting in lamb that's delicious and mild tasting, flavorfully lean and tender, and free of artificial additives and hormone growth promotants. Packaged with little-to-no bone, and well-trimmed of fat and waste, there are economic advantages as well.

Ground Aussie lamb is a great carrier for today's trending big, bold spices

> Sliders always have a home on snack menus, but you've got to make them stand out with gorgeous, unexpected flavor combinations. These Madras **Curry Australian Lamb** Sliders are just the ticket.



Statistic State

Pam Smith, RDN President/Founder of Shaping America's Plate

"They are grazing on grasses that are just so filled with omega-3, so the meat also becomes so high in omega-3."

Fast facts about Aussie lamb

- It's vacuum packed, and like all good meats, is aged to retain its natural moisture and mild flavor while further developing its tenderness.
- Cost effective-trimmed to specification for maximum yield and with minimal waste. Aussie lamb's superior 12-week shelf life helps with this too.
- World-class quality systems make Aussie lamb traceable all the way back to the farm.
- Naturally mild-thanks to pasture-raised animals from carefully chosen breeds that are younger and leaner without compromising eye muscle size.

Now you're cooking!

You can go simple and still get fantastic results! Rub Aussie lamb with a touch of olive oil, salt and pepper, then grill-perfection. You can also roast, braise, stir-fry...

Visit us online for recipes designed to inspire. www.trueaussiebeefandlamb.com/foodservice

4. AUSSIE BEEF

Our boundless pasturelands make a perfect home for free-roaming cattle. Aussie grassfed beef is produced naturally, giving it a hard-to-beat advantage in the global marketplace.

Seventy percent of our beef is raised and finished on pasture, exclusively. We're a big country with a lot of room for raising cattle. In fact, the land where we graze our livestock is not suited to crop or produce production. Sustaining native and improved pastures for grazing livestock works really well, but crop and produce production does not.

We take advantage of our ideal, pristine landscape, boasting nearly 27 million head of cattle. Our ranchers are passionate about their product—they closely guard Aussie beef's reputation of meticulous standards and one of the world's highest animal health statuses. Give it a go, mate—you won't be disappointed.

> Unspoiled environment



No better place to raise cattle

Fifth generation beef cattle grazier in the Snowy Mountains of New South Wales, Australia

"I know that the beef we raise here at Muronga, my farm in New South Wales, Australia, is feeding families like mine all over the world. We take a lot of pride in Australia's long and successful record of quality and food safety; keeping it that way is a built-in part of the job and has been for generations. It starts here with me and the animals, and continues all the way down the line, ultimately keeping the meat top-quality, clean, safe and healthy."

We've got that, too

Although we might be known for our amazing grassfed beef, we also boast grain-fed and wagyu beef, derived from cattle that have been fed on a nutritionally balanced diet to deliver a richly marbled finish.

Why serve Aussie grassfed beef?



Grassfed beef tells a rich story of sustainability and wholesomeness. It also tastes amazing—meaty, clean beef flavor. Even if you're a steakhouse in the U.S. known for grain-fed beef, why wouldn't you add a grassfed option? After all, consumers today are all about choice.

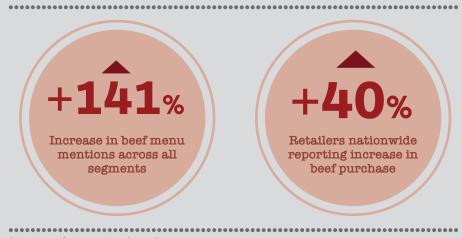
Armed with information on the lean profile and health benefits of grassfed beef, our research confirms that consumers are looking for it on menus today. With Australian cattle raised predominately on pasture, Australian grassfed beef products are lean and naturally contain 13 essential nutrients required for good health, including iron, zinc, omega-3 and B vitamins.

Grassfed growth

American consumers are discovering grassfed beef. Guest perceptions and real quality benefits are driving appeal. Give them the best give them Aussie grassfed beef.

On demand... at restaurants* "Grassfed" has seen a whopping 141% increase on menus across all segments in U.S. since 2012.

On demand... at home* Grassfed beef sales rose 40% at retail from 2014 to 2015.



*Menu Matters for Meat & Livestock Australia



Cooking Tips from Chef Aaron Brooks, Edge Steak and Bar, Miami

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On braising...

"When braising grassfed beef I tend to cook low and slow. To keep all the natural juices in the meat, don't go any higher than 275° F. When your cut falls off the bone or separates when pressure is applied, it's done. Rest in the juices at room temperature for about 30 minutes before serving. This allows the meat to relax and remain moist."

On grilling...

"I like to get a hard sear on the outside then move my cut to a cooler area of the grill to cook a little slower through. Don't forget to rest your steak. Once you've reached the right temperature inside (I prefer medium rare at 125° F internal temp) I rest for at least 5 minutes before re-searing on a hot grill for a few seconds each side before serving. For extra flavor, baste with butter and dust with flaky sea salt before serving.

Anchovy and thyme butter add complexity and differentiation

Aussie grassfed flank steak boasts big, beefy flavor

Grilled Aussie Flat Iron Steaks with Anchovy & Thyme Butter exemplifies modern menu development: global influence, developed flavor, mindful sourcing.

We've got Wagyu

Prized by chefs and loved by consumers, wagyu boasts melt-in-your-mouth tenderness with beautiful flavor. This special breed of cattle was developed in Japan and is known for its intense marbling.

The Australian Wagyu Association is the largest breed association outside Japan. Aussie wagyu is second to none, delivering that gorgeous texture and rich beef flavor.

Aussie wagyu delivers increased flavor due to its softer fat composition, higher proportion of healthier unsaturated fats and finer meat texture. Its high-end profile offers premium positioning to your menu. We've got another thing to boast about

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call it "wagyu" unless it contains a minimum of 50% wagyu genetics. All sectors of the wagyu supply chain ensure the integrity of the animal and the product being marketed. Australia offers verified wagyu products from 50% wagyu genetics up to 100% full blood Japanese pedigree delivering exceptional marbling and eating quality.

when it comes to Aussie wagyu—we can't

Robbins Island is home to wagyu cattle raised by fourthgeneration farmers. Situated on the northwest tip of Tasmania, this breathtaking location nurtures the animals with its pristine environment.



Gorgeous marbling makes Aussie wagyu a showstopper

Go Down Under

Get inspired with on-trend menu ideas that showcase the quality and integrity of Aussie beef.

www.trueaussiebeefandlamb.com

Reef broth fortified with Vegemite and soy sauce dials up the umami

This **Wagyu Shabu Shabu** with Super Grain Gochujang *I* highlights the prime quality of the beef.

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Fast facts about Aussie beef

Wet-aged to perfection—the time in oceantransit actually benefits the tenderness and eating quality profile, as it wet-ages en route to the U.S.

Cost effective—trimmed to specification for maximum yield and with minimal waste. And you can't beat its 20-week shelf life!

World-class quality systems make Aussie beef traceable all the way back to the farm.

Available in a variety of products for every taste and type of operation, grassfed to grainfed to wagyu.



5. AUSSIE GOAI

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Get your goat

For a first-to-market opportunity, consider adding goatmeat to your menu. Consumed around the world from the Middle East and Asia to Latin America and the Mediterranean, it's growing in popularity here in the U.S. Consumer interest is up, thanks to demographic shifts in population and a huge spike in global flavor trends.

No kidding!

- Goatmeat is consumed by more people worldwide than any other meat
- Imports of goatmeat to the U.S. have more than doubled in the past 10 years
- 98% of imported goatmeat here comes from Australia

The Australian goat industry has been more than 200 years in the making. Foundations laid many years ago have helped it evolve into the dynamic and progressive entity it is today. The combined integrity of our ranchers, along with the advantages of an unspoiled environment, has underpinned Australia's reputation for some of the highest quality goat available.

As one of the world's largest exporters of goatmeat, the Australian meat and livestock industry maintains a long-term commitment to food safety. Australia is internationally recognized as free of all major livestock diseases. Our goats have no added hormones.

Now you're cooking

Goatmeat boasts a firm texture and mild to strong flavor, depending on the age of the animal. It may sound exotic, but it can be prepared much like lamb. As it's very lean and low in fat, goatmeat is particularly well suited to slow cooking methods such as braising and stewing, and flavorful, spicy dishes. The cuts are similar to lamb—leg and leg cuts, sirloin, loin, rack, shoulder and diced goatmeat may be available.

Rack of goat brings something new to the plate Global flavors

With so many of today's flavor trends dipping into all different corners of the world for inspiration, goatmeat fits right into a lot of those cultural hotbeds, including the Eastern Mediterranean, the Carribean, India, Asia and Africa. For true menu differentiation, consider featuring Aussie goatmeat in your globally inspired dishes.

Barbecued Rack of Goat gets the same treatment as a rack of lamb while serving up an exotic experience to your guests. Rosemary, garlic and thyme flayor the goatmeat

Wary spices and coconut wilk lend big flavor

Aussie goatmeat forequarter yields a tender braise

This **Goat Rendang**, a spicy meat dish from Indonesia, stars many of today's trending flavors: tamarind, ginger, cardamom, cumin—to name a few. Australian goatmeat is simmered in coconut milk, along with spices, until tender and delicious.

6. THREE NENU-READY OPPORTUNITIES

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Lamb pillow roast We all know how important it is to stay on top of today's flavor trends, capturing them as they emerge and make their first mark for the biggest impact on your bottom line. Although at True Aussie Beef & Lamb we'd love to tell you that menuing our lovely meats is the only trend you should pay attention to, we know you have to be a bit more realistic for a truly sharp competitive edge.

Through both street-level research and data-informed insights, we're excited to share three trends that we reckon show long-lasting promise on modern menus. These aren't fads or even singular trends focusing on one ingredient or flavor. Instead, they are macro trends that will continue to grow and evolve, with significant impact across foodservice segments.

Today's opportunity comes from interpreting flavor trends through these three macro trends. We're going to outline the opportunities, then give you menu solutions, starring Aussie beef or lamb, of course. These aren't a forced fit, we promise they truly elevate the flavor experience, giving you a really great origin story and pristine product while translating the trends for your brand.



I. **Eastern Med** spicing up menus

It's exciting to see chefs push further into the Mediterranean for inspiration, discovering the brash flavors of Eastern Med countries like Israel, Turkey, Egypt, Syria and Lebanon. These countries not only share geography (east of the Mediterranean Sea), but a rich culinary tradition.

With diners more adventurous than ever, the time is right for the flavors and dishes from this part of the world, and chefs here are incorporating them in smashing ways. There's so much to love: cumin, za'atar, cardamom, sumac, baharat. Harissa and s'hug. Flatbread and pita. Shawarma and döner kebab. Hummus and baba ghanouj. Shakshuka and halloumi. Falafel and meatballs. What makes culinary innovation so exciting in the U.S. is how chefs are translating these big flavors and ingredients onto their menus. It's not replication—it's adaptation. It's leveraging the trend in global mash-ups by pulling from a rich, exciting region but twisting them into dishes that are completely at home on modern American menus. Lamb and beef are both important players in the Eastern Med trend—spiced and tucked into pitas or seasoned generously, skewered and grilled over live fire...the possibilities are endless.

> Aussie grassfed flank steak

Paharat adds fragrant spice with cardanjon, coriander and cloves -

> Chef Andrew Cho relies on the beefy flavor and great texture of Aussie grassfed flank steak in his **Baharat Rubbed Steak**.

Chef Scott Pickett spins an entrée salad into a signature menu item with this delicious Za'atar Spiced Lamb, Fattoush Salad and Persian Feta. Falloush salad wows with toasted pita, Persian cucumbers, sumac, pomegranate and radishes

> Aussie lamb sirloin

A good pinch of za'atar ensures a zingy, bold marinade The global meatball trend is such a fun one! These Aussie Lamb Meatballs with Guajillo Chili Pesto are a great combination of familiarity with adventure.

Aussie ground lamb (any cut works great!)

Swjoky heat through a clever < guajillo chili pesto

Mint yogurt c00/s everything dowy

It makes heaps of sense: Shareable food gives consumers a chance to experiment, be adventurous—all with no strings attached. It's like speed dating, where the vibe is casual, fun and even a bit thrilling.

Aussie grassfed top sirloiu

Peanut butter serves as a perfect dipping sauce

II. Social food is the new normal

The way people eat has shifted, led by dining preferences of younger generations like the Millennials and Gen Z. Social, shareable food is here to stay, where snacking, grazing and sharing make up modern menus.

So many food cultures exalt social dining, melting perfectly into the giant pot of American cuisine. Of course, Spanish tapas introduced the concept here decades ago. Mediterranean meze and Latin street food have helped move this along. Tie this to our collective love affair with snacking and socializing and you've got a seismic shift in consumer expectations when dining out. The answer? Bold, fun, exciting dishes that are built for sharing—all while feeling substantial enough that they satisfy. Aussie beef and lamb are a cracking good way to tap into this sustaining trend.

Satay sauce, with curry powder, giuger, garlić, coconut sauce and fish sauce, acts as both marinade and baste

These **Balinese Style Grassfed Beef Satay Dippers** showcase the fun in skewered meats.

III. Modern bowls build momentum

There's so much to love in this trend, which we reckon is going to be around for a long time. Bowls offer heft and satiety, while guaranteeing serious flavor and texture building. Every component is thoughtfully put together, maximized for the best menu impact. Interestingly, they also carry a pretty glowing health halo.

Modern bowls usually see a lot of fresh veg, often roasted or grilled, mixed in with ancient grains or rice, then crowned with high quality proteins that are well seasoned and expertly prepared. Consumers love well executed bowls, ordering them at fast casuals and full-serve restaurants alike. Chefs love them because they help build a flavor story that's tied to a brand story—a winning combination that makes them poised for signature status. Look to bold global flavors, creative toppings and flavor-packed sauces for inspiration.

Protein is an important element here, and with portions in modern bowls generally smaller than center-of-the-plate builds, it's even more crucial that value comes across to diners. High quality protein is key. Flavor forward technique is also key. True Aussie Beef & Lamb can help here.

> Australian Iamb shanks are tender and hearty

Shoyu-honey glaze elevates the presentation

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Harvard University's Martin Breslin makes a comforting and wholesome dish with this Aussie Lamb Noodle Bowl, where the lamb is braised in a highly savory -blend of red miso, shoyu and basite flakes

Quinoa and farro porridge adds a satisfying, healthy base

Peanut mole introduces its intense, complex, craveable flavor

Aussie grassfed ribeye trim

Chef Keith Seeber showcases the gorgeous flavors found in Mexico's mole tradition in his **Mole de Cacahuate Bowl**, starring Aussie grassfed beef.

7. ALWAYS THE STAR*

Make a big impact with high quality meats

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We reckon consumers are always going to want meat, but we know that today, those portions might be a little bit smaller than the good old days. We're okay with that, because we also reckon that serving something that people really relish means that it has to taste pretty wonderful. When done well, modern plate design still keeps protein as the shining star—ensuring pristine product in that role—and then rounds out the supporting cast with flavor-forward, well executed ingredients.

With that sensibility in mind, we collaborated with some of the best culinary thinkers in foodservice. Through the filter of their restaurant brands, we worked together to design dishes that answer the following criteria.

- · Provide exceptional value to the guest while providing a six-ounce portion of meat.
- Bump up the value of the other components of the plate with highimpact flavor techniques.
- Improve healthfulness with no tradedown on the quest's experience.
- Make the dish memorable and craveable while translating the restaurant brand's personality.
- Use smart protein portions to ensure a feel-good choice that still answers the hankering for juicy, tender meat.
- And of course, rely on Aussie grassfed beef and lamb to help achieve the most important goal—high guality protein.

The results were utterly fantastic—we'd love to do the same for you!

Bringing balance to the plate

"Our goal was to pair with a few amazing chefs and work together to build sale-able. craveable dishes that showcase the story of health and wellness," says Pam Smith, RDN, President/Founder of Shaping America's Plate. "We believe in making the protein choice count—protein with purpose and high quality protein with a story." With Smith's expertise in developing craveable dishes that stay firmly in the realm of feel-good food, the mission

is about putting common-sense principles of healthy menu design into real-world practice. "We are creating menu items that leverage healthy eating cues, like grassfed protein, vegetable-centricity, all while using strategic calorie design—never forgetting that flavor is always the most important part." These principles hold appeal across foodservice. True Aussie Beef & Lamb is poised to help move them onto your menus today.

Twin Peaks' Adobo Crusted Aussie Skirt Steak

with smoked ancient grains, summer sauté of sweet corn and grilled okra, a roasted vegetable ragoût and toasted chickpeas

Chef: Jamie Carawan VP of Food and Beverage Innovation

Brand: Twin Peaks Restaurants. a gastro lodge concept with 81 restaurants in 23 states

Smoking the ancient grains gives them a deeper flavor story that matches the brand's personality

> Grilled for elevated presentation

> > "By using Australian grassfed beef, I'm demonstrating that I've taken care to source product from a spot in the world that produces exceptionally high quality protein."

"The Aussie product was better than any other skirt steak-rich, meaty flavor with great marbling."

"If you go to a smaller piece of protein, you have to make it high quality so you're still delivering satisfaction to your guests."

Cut: 6 oz. Aussie grassfed outside skirt steak

Plended roasted mushrooms, tomato, onion and garlic add umami and textural contrast

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Intense, salty adobo rub, they a hot sear for nice caramelization

Chef Jamie Carawan

Guajillo Mocha Rubbed Aussie Lamb Chops

with a red quinoa and spring vegetable pilaf, ancho demi, pumpkin seed pesto and an avocado-coconut-lime popsicle

Chef: Steve Sturm Corporate Executive Chef **Brand:** Firebirds Wood Fired Grill, a polished casual concept with 43 units across 18 states

Cut: 6 oz. Aussie lamb chops

Guajillo and mocha rub add deep, signature flavor

Ancho demi and pumpkin seed pesto offer intriguing counterpoints

40

Red quinca and spring vegetables offer a satisfying, healthy "side"

Au avocado-

coconut-lime

popsicle offers a

cool counterpoint

"We absolutely love the quality of Australian lamb."

"We were able to use less protein because of the contrast and balance of flavors and textures we obtained by making each component mesh into a seamless dish."

"To move this through the seasons, we can switch out elements in the pilaf-pomegranate instead of tomatoes in the winter, asparagus in the

> spring, etc."

> > **Chef Steve Sturm**

Grilled Aussie Lamb Tenderloin 🗡

and shimeji mushrooms with an autumn vegetable stack, Campari tomatoes, cauliflower and hominy hash with feta and Meyer lemon vinaigrette

Chef: Cliff Pleau, VP of R&D

Brand: Fleming's Prime Steakhouse & Wine Bar and Outback Steakhouse, steakhouse concepts from Bloomin' Brands with 69 locations and more than 1,000 locations, respectively

Seasoned lamb tenderloin

"Aussie grassfed beef and lamb appeal to everybody-there's no need to worry about polarizing some of your guests with a health message. And servers have a built-in story to tell about the care and thoughtfulness that goes into every step of the journey from the beautiful Australian pastures to our American plates."

Cut: 6 oz. Aussie grassfed lamb loin

Tender kale, roasted butternut squash, cannellini beaus add texture, color and flavor

Pam Smith, RDN

8. THE MINDFUL NOVEMENT

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The trend in mindful menu development is somewhat new, but we reckon it's going to stick around for a long time, influencing overall menu development—regardless of segment or focus. It's a movement, really, with a number of consumer values giving it life. Those values include integrity, sustainability, clean labels and transparency.

Mindfulness translates onto your menu as careful sourcing and commitment to well-being of both community and planet. Of course, we think that makes Aussie beef and lamb a natural for this long-term trend. Qualities like grassfed and pasture-raised resonate with diners, who see them as both markers of mindfulness and of quality.

There's more to the mindful imperative than values. As with most trends today, flavor is a theme that threads the whole thing together. Flavor development is more crucial today than ever. Mindfulness here means that thoughtfulness drives every element on the plate. A roasted carrot is a lovely thing. A roasted carrot glazed in harissa and honey? Now we're cooking.

Although we think Aussie beef and lamb are delicious just thrown on the grill with a bit of salt and pepper—signature, mindful dishes look a bit more layered and complex. That's one of the things we offer as R&D support, modern builds like grassfed sirloin marinated in Moroccan spices and preserved lemon, and served with roasted eggplant and smoked sea salt. And charred brioche topped with Aussie lamb loin that's been seasoned with Japanese spices and served with a parsleyfennel salad. These dishes, developed in our chef immersions as a way to provide menuready solutions, carry the menu markers that consumers today look for. Diners want an intriguing flavor narrative. They look for mindfulness on menus.

Aussie beef and lamb are raised by farmers with a passion for sustainable and natural farming practices. They care about the well-being of the animals and of the planet.



"It's the ultimate story that can be told to a consumer to build trust, create a personal and emotional connection, and create a compelling competitive positioning built around flavor." Pulgogi marinade lends deep, savory flavor

Cdamame is dusted with sea kelp for textural play

42

Mindful menu markers

Here are a few of our favorite evocative words that we think shows guests that you care about quality, husbandry, sustainability and flavor experience:

Quality markers

grassfed
pasture-raised
humanely raised
carefully sourced
hand-cut

Flavor markers pecan-roasted oak-grilled wood-smoked wood-charred guajillo-rubbed



This Aussie Grassfed Beef and Ancient Grain Bibambap is a modern bowl at its best wholesome, flavor forward and satisfying.

9. AUSSIE SUPPORT

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True Aussie Beef & Lamb is here to support you! With culinary training for your team or on-trend menu development, our aim is for you to get the most out of your Aussie grassfed beef and lamb. It starts with educating chefs, retailers and the food community at large about Australia's unique production practices and our place in the dynamic global protein supply chain. When Aussie meat hits the menu or the meat case, we are there with customized marketing support from resource support to full creative activations. Le

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Use us as a resource, and let us bring a little Down Under spirit to your operation.

This could be you!

Let us help you gain a competitive advantage through:

• Culinary immersions with hands-on cooking

• Marketing support around sustainability messaging

• Menu-ready recipes that translate today's biggest flavor trends

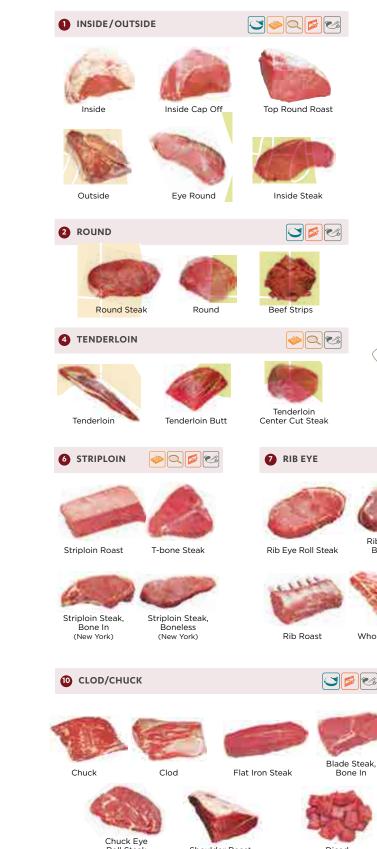
• Useful consumer insights that capture modern dining preferences

Culinary training for your team

• ...and if you're really lucky, farm visits in beautiful Australia

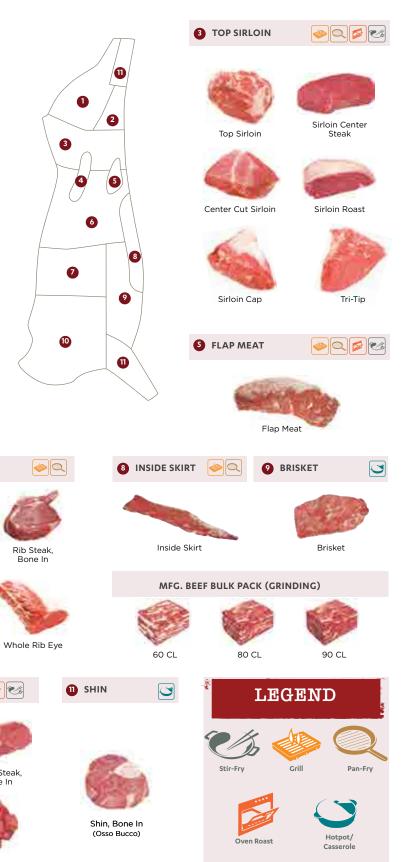
10. GUIDE TO CUIS OF AUSSIE BEEF, **MBAND GOAT**





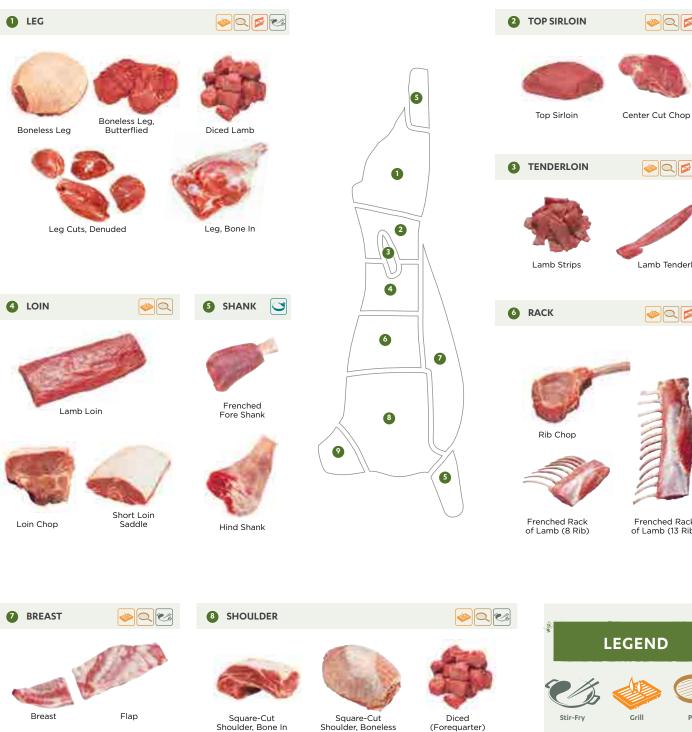
Roll Steak Shoulder Roast Diced

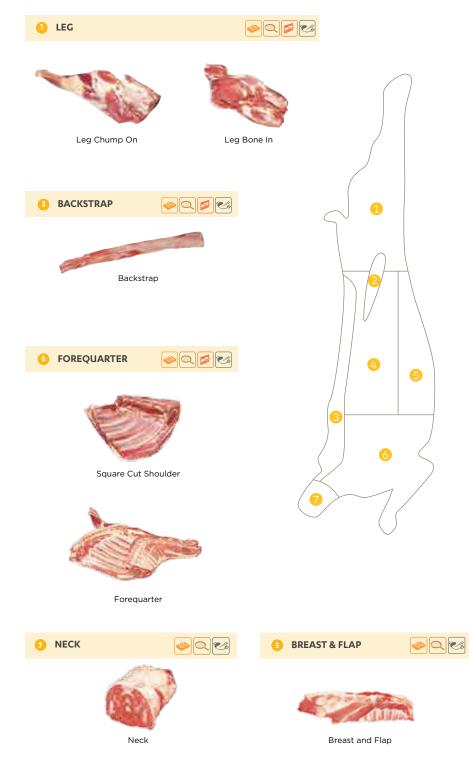
TRUE AUSSIE BEEF CUTS



TRUE AUSSIE LAMB CUTS

TRUE AUSSIE GOAT CUTS







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Square-Cut Shoulder, Bone In



Ground Lamb

(4 Rib)



Shoulder Chop

LEGEND Pan-Fry Grill

Frenched Rack

of Lamb (13 Rib)

Lamb Tenderloin

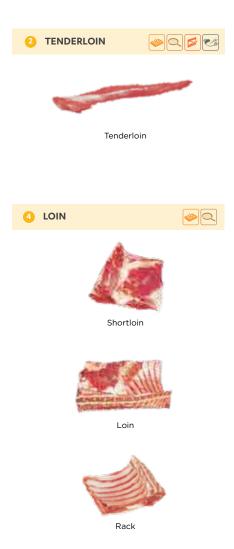
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By using Cocoon Silk rather than a non-recycled paper, the environmental impact was reduced by:



Sources: Water and energy savings are based on a comparison between a recycled paper manufactured at Arjowiggins Graphic mills versus an equivalent virgin bre paper according to the latest European BREF data available (virgin bre paper manufactured in a non-integrated paper mill). CO2 emission savings is the dierence between the emissions produced at an Arjowiggins Graphic mill for a specic recycled paper compared to the manufacture of an equivalent virgin bre paper. Carbon footprint data evaluated by Labelia Conseil in accordance with the Bilan Carbone® methodology.